

13/04/2015

VRL Logistics Limited

Product Note

| Issue Summary | | | | | | |
|------------------------|--------------------------|----------|--|--|--|--|
| Price Band (Rs) | 195 205 | | | | | |
| Market Lot | 65 Equity | / shares | | | | |
| Face Value | Rs 10 | | | | | |
| Opens on | 15 th Apr' 15 | | | | | |
| Closes on | 17 th Apr' 15 | | | | | |
| Fresh Issue | ~Rs. 117 | crores | | | | |
| Offer for sale | 1.7116 cr shares | | | | | |
| P/E FY15 Annualised | 18x 19x | | | | | |

Issue break-up

| Net Issue | No. of Shares (Lacs) | % |
|-----------|----------------------------|-----|
| QIB's | ~150 | 50 |
| NIB | ~34 | 15 |
| Retail | ~80 | 35 |
| Total | ~264 | 100 |

Company & Business Profile

VRL is one of the leading pan-India surface logistics and parcel delivery service providers. The company owns and operates the largest fleet of commercial vehicles in the private sector in India (Source: Limca Book of Records, 2013, data as of May 2012). It provides general parcel and priority parcel delivery (less than truckload services, "LTL"), courier and full-truckload ("FTL") services through their widespread transportation network in 28 States and four Union Territories across India. Their operational infrastructure for the goods transportation business as of December 31, 2014 comprised 624 branches (comprising 604 leased branches and 20 owned branches) and 346 agencies across India, and of such 624 branches, 48 (41 leased branches and seven owned branches) served as strategic transshipment hubs for their operations.

Objects of the Issue

Offer For Sale: Company will not receive any proceeds from the Offer for Sale by the Selling Shareholder and the proceeds received from the Offer for Sale will not form part of the Net Proceeds.

The Fresh Issue: The activities for which funds are being raised by the Company through this Issue, after deducting the proceeds from the Offer for Sale and Issue related expenses for the Company are:

- 1. Purchase of goods transportation vehicles
- 2. Repayment/pre-payment, in full or part, of certain borrowings availed by the Company
- 3. General corporate purposes

Investment Positives

- Pan India presence: VRL is a well established brand name in the transportation industry in India with over 38 years of operations. Its goods transportation network spans across 28 States and four Union Territories across India.
- Integrated hub-and-spoke operating model ensuring efficient consignment distribution: Hub-and-spoke operating model enables it to transport various parcel sizes and provide its customers with access to multiple destinations for booking and delivery of goods, and provide "last mile" connectivity to even remote locations in India. This involves

BRLM

- ICICI Securities Ltd
- HSBC Securities & Capital Markets (I) Pvt Ltd

Listing

BSE, NSE

effective consolidation of goods from multiple locations at its transshipment hubs, which are continuously operated on a 24X7 basis throughout the year, and re-distribution thereof to their respective destinations, resulting in operating and cost efficiencies, optimal capacity utilization of its transportation vehicles, rationalization of routes, as well as flexibility in operation, allocation and optimal utilization of resources including manpower. This operating model also enables it to cater to a wide range of customers who require multiple pickups and delivery points, to focus our operations on aggregating parcels, and on selective routes, to combine parcel delivery (LTL) and FTL freight to maximize revenue per operating vehicle. VRL's expansive and integrated hub-and-spoke operating model therefore enables it to optimize its operating margins and profitability.

- Large fleet of owned vehicles ensuring reliable, quality services: As of December 31, 2014, VRL's goods transportation fleet included 3,546 owned vehicles, of which 1,166 vehicles were less than five years, 2,375 were debt free and 1,235 were fully depreciated.
- As of December 31, 2014, it owned and operated 455 buses (including 53 staff buses), of which 399 were less than five years, 87 were debt free and six were fully depreciated.

Concerns

- Inability to pass on any increase in fuel costs & other expenses
- Higher dependence on centralised hub at Hubballi
- Competition from existing and new players.
- Risk of accidents and damage or theft of cargo.
- Low freight volumes and passenger occupancy due to a slowdown in the overall economic environment.

Financials

Restated Consolidated Financial Information of Profits and Losses:

| Particulars | For the nine months | For the year ended 31 March | | | | |
|--|------------------------|-----------------------------|----------|----------|--------|--------|
| Rs in crs | ended 31 December 2014 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Revenue | | | | | | |
| Revenue from operations | 1,273.81 | 1,493.78 | 1,325.50 | 1,130.38 | 888.80 | 711.35 |
| Other income | 5.57 | 9.99 | 9.83 | 4.90 | 4.11 | 3.27 |
| Total revenue | 1,279.38 | 1,503.78 | 1,335.32 | 1,135.28 | 892.92 | 714.61 |
| Expenses | | | | | | |
| Operating expenses | 899.07 | 1,091.17 | 962.65 | 791.12 | 603.36 | 467.79 |
| Employee benefits expense | 145.68 | 174.46 | 148.26 | 128.92 | 104.48 | 89.98 |
| Finance costs | 44.99 | 59.91 | 59.12 | 65.14 | 47.91 | 50.84 |
| Depreciation and amortisation expense | 69.18 | 86.62 | 82.34 | 69.60 | 50.93 | 46.42 |
| Other expenses | 15.14 | 21.58 | 19.37 | 18.44 | 15.09 | 15.76 |
| Total expenses | 1,174.05 | 1,433.74 | 1,271.74 | 1,073.21 | 821.78 | 670.79 |
| Profit before exceptional item and tax | 105.33 | 70.04 | 63.59 | 62.06 | 71.14 | 43.82 |
| Add: Exceptional item (refer note 9 of Annexure 5) | - | 6.64 | - | - | - | - |
| Profit before tax | 105.33 | 76.68 | 63.59 | 62.06 | 71.14 | 43.82 |
| Current tax (net of MAT credit) | 33.23 | 13.74 | 9.53 | 8.40 | 3.03 | 0.07 |
| Deferred tax | 0.41 | 5.76 | 8.35 | -23.05 | 16.45 | 15.00 |
| Profit for the period/year | 71.69 | 57.18 | 45.70 | 76.72 | 51.66 | 28.75 |

Source: RHP, VRL Logistics Limited

Restated Consolidated statement of assets and liabilities:

| Rs in crs | As at 31 December | As at 31 March | | | | |
|--------------------------------|-------------------|----------------|--------|--------|--------|--------|
| Particulars | 2014 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Equity and liabilities | | | | | | |
| Shareholders' funds | | | | | | |
| Share capital | 85.54 | 85.54 | 181.17 | 70.70 | 70.70 | 70.70 |
| Reserves and surplus | 251.28 | 221.01 | 108.23 | 116.62 | 62.85 | 35.92 |
| | 336.81 | 306.55 | 289.40 | 187.32 | 133.55 | 106.62 |
| Non-current liabilities | | | | | | |
| Long-term borrowings | 213.13 | 252.88 | 285.16 | 403.51 | 252.73 | 215.11 |
| Deferred tax liabilities (net) | 83.23 | 83.36 | 77.60 | 69.25 | 92.30 | 75.85 |
| Other long term liabilities | 8.87 | 8.87 | 8.66 | 7.83 | 7.81 | 7.63 |
| Long-term provisions | 4.89 | 2.64 | 2.91 | 2.16 | 0.14 | 0.41 |
| | 310.11 | 347.75 | 374.34 | 482.74 | 352.98 | 298.99 |
| Current liabilities | | | | | | |
| Short-term borrowings | 104.48 | 109.43 | 93.84 | 72.90 | 88.57 | 63.24 |
| Trade payables | 6.37 | 9.31 | 5.02 | 5.56 | 2.50 | 5.40 |
| Other current liabilities | 205.39 | 182.53 | 165.51 | 176.09 | 147.82 | 123.40 |
| Short-term provisions | 9.73 | 22.37 | 37.08 | 7.72 | 9.11 | 21.83 |
| | 325.97 | 323.63 | 301.45 | 262.27 | 248.01 | 213.86 |
| Total | 972.90 | 977.93 | 965.18 | 932.33 | 734.53 | 619.47 |
| Assets | | | | | | |
| Non-current assets | | | | | | |
| Fixed assets | | | | | | |
| Tangible assets | 693.75 | 739.36 | 710.09 | 694.20 | 498.81 | 469.02 |
| Intangible assets | 0.81 | 0.97 | 0.20 | 0.38 | 1.17 | 1.92 |
| Capital work-in-progress | 14.61 | 14.04 | 14.03 | 10.02 | 40.25 | 11.53 |
| Non-current investments | 0.11 | 0.11 | 0.08 | 0.13 | 0.13 | 0.13 |
| Long-term loans and advances | 81.88 | 91.00 | 96.66 | 91.67 | 77.83 | 49.88 |
| Other non-current assets | 2.54 | 2.52 | 0.72 | 1.23 | 0.54 | 1.12 |
| | 793.69 | 848.00 | 821.78 | 797.61 | 618.72 | 533.59 |
| Current assets | | | | | | |
| Inventories | 16.69 | 13.48 | 9.68 | 8.73 | 6.08 | 6.96 |
| Trade receivables | 88.33 | 79.96 | 85.39 | 78.52 | 68.80 | 49.56 |
| Cash and bank balances | 12.99 | 15.09 | 15.44 | 13.60 | 15.14 | 17.44 |
| Short-term loans and advances | 25.89 | 19.81 | 18.55 | 15.15 | 11.11 | 11.13 |
| Other current assets | 35.31 | 1.60 | 14.34 | 18.72 | 14.68 | 0.80 |
| | 179.21 | 129.93 | 143.40 | 134.72 | 115.81 | 85.88 |
| Total | 972.90 | 977.93 | 965.18 | 932.33 | 734.53 | 619.47 |

^{*}Source: RHP, VRL Logistics Limited

Restated Consolidated statement of cash flows:

| Rs in crs Particulars | For the nine months ended 31 | d 31 | | 31 March | ch | |
|---|---------------------------------|---------|--------|----------|---------|---------|
| | December 2014 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Cash flows from operating activities | | | | | | |
| Profit before tax | 105.33 | 76.77 | 63.59 | 62.06 | 71.14 | 43.83 |
| Adjustments for : | | | | | | |
| Depreciation and amortisation expense | 69.18 | 86.62 | 82.34 | 69.60 | 50.93 | 46.42 |
| Interest expense | 44.99 | 59.84 | 59.12 | 65.14 | 47.91 | 50.84 |
| Interest income | -0.20 | -0.27 | -0.32 | -0.22 | -0.22 | -0.18 |
| Dividend income | -0.00 | -0.01 | -0.03 | -0.01 | -0.02 | -0.02 |
| (Profit)/loss on sale of fixed assets (net) | 0.83 | 0.79 | 0.31 | 0.03 | 1.48 | 1.5 |
| Advances and bad debts written off | 0.07 | 1.18 | 0.01 | 0.75 | 0.24 | 0.93 |
| Provision for doubtful advances and debts | 0.35 | 0.25 | 0.43 | 0.05 | 0.26 | 0.7 |
| Credit balance written back | -0.12 | -0.76 | -0.61 | -0.39 | -0.14 | -0.0 |
| Adjustment for exceptional item | - | -6.64 | - | - | - | - |
| Operating profit before working capital changes | 220.42 | 217.76 | | 197.03 | 171.59 | 144.0 |
| Adjustments for : | | | | | | |
| (Increase) / decrease in trade receivables | -8.38 | 5.30 | -7.30 | -9.77 | -19.51 | -5.73 |
| (Increase) in loans and advances and other current assets | -10.56 | | | -8.65 | -3.27 | -2.42 |
| (Increase) / decrease in inventories | -3.21 | | | -2.66 | | -0.09 |
| Increase / (decrease) in trade payables, other liabilities and provisions | 5.74 | | | 5.70 | 15.64 | 6.2 |
| Cash generated from operating activities | 204.01 | | | | 165.33 | 142.09 |
| Direct taxes paid (net of refunds) | -18.13 | -14.91 | | | -18.60 | -4.8 |
| Net cash generated from operations (A) | 185.88 | 203.26 | | | | 137.2 |
| Cash flows from investing activities | 200.00 | | 202.00 | | | |
| Purchase of fixed assets (including capital advance) | -60.14 | -109.36 | -91.41 | -244.05 | -135.18 | -50.39 |
| Proceeds from sale of fixed assets | 1.64 | | | 0.89 | 3.16 | 13.6 |
| Proceeds from advance towards sale of land | 10.00 | | - | - | 1.60 | - |
| Encashment / (placement) of fixed deposits with bank | -0.22 | -1.10 | 0.56 | 0.59 | -0.31 | -0.6 |
| Sale / (purchase) of non-current investments | - | -0.03 | | -0.00 | | - |
| Interest received | 0.02 | 0.35 | 0.19 | 0.25 | 0.10 | 0.1 |
| Dividend income received | 0.01 | 0.01 | | 0.23 | 0.02 | 0.0 |
| Net cash (used in) investing activities (B) | -48.69 | -91.07 | -89.84 | -242.31 | -130.61 | -37.2 |
| Cash flows from financing activities | -46.03 | -31.07 | -03.04 | -242.31 | -130.01 | -37.2 |
| Proceeds from issue of shares (including securities premium) | _ | _ | 125.00 | - | - | - |
| Proceeds from / (repayment of) public deposits (net) | _ | -2.60 | | -3.09 | 0.77 | 10.40 |
| Proceeds from / (repayment of) unsecured loans from/to corporates (net) | _ | -2.00 | -0.55 | -24.60 | 25.05 | 0.10 |
| | -4.94 | 15.58 | | 8.93 | 0.29 | 25.10 |
| Proceeds from long term borrowings (net) | 83.36 | 119.26 | | 302.87 | 137.94 | 89.39 |
| Proceeds from long term borrowings | | | | | | |
| Repayment of long term borrowings | -112.39 | -127.59 | | -123.41 | -99.59 | -167.1 |
| Dividend paid and tax thereon | -60.38 | | -30.40 | -17.26 | -37.14 | -13.24 |
| Interest and processing fees paid | -45.14 | | | -62.97 | -44.46 | -50.5 |
| Share issue expenses | - | - | -1.05 | -4.35 | -2.17 | - |
| Net cash (used in)/generated from financing activities (C) | -139.49 | -111.83 | | | | -105.97 |
| Net increase / (decrease) in cash and cash equivalents (A + B + C) | -2.29 | 0.37 | | | -3.20 | -5.97 |
| Cash and cash equivalents at the beginning of the period /year | 15.04 | | | | | 22.22 |
| Cash and cash equivalents at the end of the period / year | 12.75 | 15.04 | 14.68 | 12.79 | 13.06 | 16.20 |
| Cash and cash equivalents comprise: | | | | | | |
| Cash on hand | 3.29 | 3.66 | | 3.60 | 2.36 | 2.34 |
| Cheques / drafts on hand/ in transit | - | 0.42 | 0.57 | 0.87 | 1.01 | 0.99 |
| Balances with banks | | | | | | |
| - in current accounts | 9.42 | | | 7.53 | | 12.8 |
| - in deposit accounts (with maturity upto 3 months) | 0.01 | 0.05 | 1.89 | 0.64 | 0.37 | 0.0 |
| Cash in transit | 0.02 | 0.19 | 0.24 | 0.15 | 0.15 | 0.0 |
| | 12.74 | 15.04 | 14.68 | 12.79 | 13.06 | 16.2 |

^{*}Source: RHP, VRL Logistics Limited

Shareholding pattern of Promoter and Promoter group as on date of Red Herring Prospectus:

| | Pre- l | ssue | Post- Issue | | |
|--|---------------|-------------|----------------------|-------------|--|
| | Number of | Percentage | Number of | Percentage | |
| Name of the Shareholder | Equity Shares | Holding (%) | Equity Shares | Holding (%) | |
| Promoter | | | | | |
| Dr. Vijay Sankeshwar | 3,30,75,000 | 38.67 | [•] | [•] | |
| Mr. Anand Sankeshwar | 3,25,48,250 | 38.05 | [•] | [●] | |
| Total Holding of the Promoters (A) | 6,56,23,250 | 76.72 | [•] | [•] | |
| Promoter Group (other than Promoters) | | | | | |
| Mrs. Lalita Sankeshwar | 21,000 | 0.02 | [•] | [•] | |
| Mrs. Vani Sankeshwar | 4,00,000 | 0.47 | [●] | [●] | |
| Mrs. Bharati Holkunde | 1,750 | 0.00 | [•] | [•] | |
| Total Holding of Promoter Group (other than Promoters) (B) | 4,22,750 | 0.49 | [●] | [●] | |
| Total Holding of Promoters and Promoter Group (A+B) | 6,60,46,000 | 77.21 | [•] | [•] | |

Valuations

The company is bringing the issue at price band of Rs. 195-205 at price/earnings (PE) ratio of 19x the upper price band of Rs 205 and 18x the lower price band of Rs 195 on FY2015 annualised earnings. Valuations in our view are lower than its peer.

| Sr no | Comparison with listed industry peers | For the year ended on March 31, 2014 | | | | | |
|-------|--|--------------------------------------|------------------|----------------|-------|----------|----------|
| | Name of the Company | ValueFace(Rs) | Income in Rs crs | EPSBasic (Rs`) | P/E | RoNW (%) | NAV (Rs) |
| 1 | VRL Logistics Limited | 10 | 1,503.78 | 7.21 | NA | 18.65 | 35.84 |
| 2 | Peer Group* | | | | | | |
| | Gati Limited | 2 | 1,127.18 | 2.70 | 84.30 | 3.05 | 87.88 |
| | Transport Corporation of India Limited | 2 | 2,235.68 | 9.82 | 25.84 | 14.58 | 67.33 |
| 3 | Industry Composite | | | | 55.07 | | |

| | Retail Category | | | | |
|---------------------|--|----------------------|--|--|--|
| | VRL Logistics Limited | | | | |
| Issue Opens | 15-Apr-15 | | | | |
| Issue Closes | 17-Apr-15 | | | | |
| Price Band | Rs 195 to Rs 205 | | | | |
| Bid Lot | 65 Equity Shares & in multiples thereafter | | | | |
| Cheque in Favour of | "Escrow Account –VRL IPO – R" | | | | |
| No. of Shares | Price Per Share | Cheque Amount (Rs.) | | | |
| | (please tick cut off) | | | | |
| 65 | 205 | 13,325 | | | |
| 130 | 205 | 26,650 | | | |
| 195 | 205 | 39,975 | | | |
| 260 | 205 | 53,300 | | | |
| 325 | 205 | 66,625 | | | |
| 390 | 205 | 79,950 | | | |
| 455 | 205 | 93,275 | | | |
| 520 | 205 | 1,06,600 | | | |
| 585 | 205 | 1,19,925 | | | |
| 650 | 205 | 1,33,250 | | | |
| 715 | 205 | 1,46,575 | | | |
| 780 | 205 | 1,59,900 | | | |
| 845 | 205 | 1,73,225 | | | |
| 910 | 205 | 1,86,550 | | | |
| 975 | 205 | 1,99,875 | | | |

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