Steady growth

CMP: INR 336

Rating: Accumulate

Target Price: INR 380

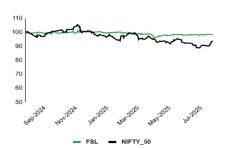
| Stock Info | |
|-------------------------|------------------------|
| BSE | 532809 |
| NSE | FSL |
| Bloomberg | FSOL:IN |
| Reuters | FISO.BO |
| Sector | IT Enabled Services |
| Face Value (INR) | 10 |
| Equity Capital (INR Cr) | 697 |
| Mkt Cap (INR Cr) | 23,286 |
| 52w H/L (INR) | 423/265 |

Shareholding Pattern %

(As on Mar, 2025)

| Promoters | | | 53.66 |
|-----------------------|-------|------|-------|
| Public & Others | | | 44.11 |
| Stock Performance (%) | 1m | 3m | 12m |
| FSL | -10.8 | -1.9 | 23.1 |
| Nifty | 2 50 | 2.1 | 0.01 |

FSL Vs Nifty



Abhishek Jain abhishek.jain@arihantcapital.com 022 67114851

Jyoti Singh jyoti.singh@arihantcapital.com 022 67114834 Firstsource Solutions Ltd (FSOL) in Q1FY26, Reported FY26 constant currency revenue growth guidance raised to 13-15% in CC from 12-15% in the previous quarter and EBIT Margin 11.25-12%. The company reported revenue at INR 2218 Cr (USD 259 Mn above the estimate of USD 256 Mn), y/y growth of 2.6% QoQ/+23.8% YoY in INR term above our estimate of INR 2185 Cr. YoY constant currency growth of 19.2%/QoQ constant currency growth of 1.6%.EBIT Margin at INR 249.8 Cr in-line with our estimate of INR 251.5 Cr. Margin at 11.3 % in line with our estimate of 11.5% PAT at INR 169.3 Cr above our estimate of INR 168.5 Cr.EPS of INR 2.45 against INR 2.3 in Q1FY25.Total headcount of 34,495 employees down by 156 QoQ/ Up 5264.Onshore down by 340bps to 58.8%.

Strong Momentum in BFSI Segment: BFSI continues to be the largest vertical for Firstsource, contributing significantly to revenue. This segment is showing consistent growth across both existing and new client mandates. The company expects continued growth in BFSI, supported by expansion in collections and mortgage volumes. Tailwinds from interest rate stability and account wins in UK & US BFSI markets will likely aid growth in the coming quarters.

Recovery in Healthcare Business led by strong demand: The Healthcare vertical showed signs of recovery, particularly in the Provider business, which bounced back strongly after softness in FY25. New client additions and ramp-ups are underway. Healthcare is expected to return to steady-state growth from Q2FY26 onwards, with margin improvements and revenue contribution normalizing as volume ramps up.

Digital & Tech-Led Transformation Focus: The company continues to drive digital transformation through automation, analytics, and platform-led solutions, leading to improved client retention and new pipeline opportunities. With increasing demand for digital-first operations. The company expects digital revenues to contribute a higher share over the next 4–6 quarters, especially in BFSI and Healthcare.

Margin expansion on card led by cost optimization: Q1FY26 saw improved margins due to better cost management, stable headcount, and reduced travel and discretionary expenses. EBITDA margins showed sequential improvement. The company expects to maintain and gradually improve margins in FY26 as operational leverage kicks in with ramp-ups and platform adoption, despite some wage and inflationary pressures.

Outlook and valuation

FSL raised its FY26 revenue growth guidance to 13–15% YoY in constant currency (from 12–15%) on the back of resilient Q1FY26, where revenue grew +1.6% QoQ and 19.2% YoY CC, marking the 7th consecutive quarter of growth. Q1 EBIT margin stood at 11.3%, up 10 bps QoQ, with FY26E margin guidance maintained at 11.25–12%, supported by AI, offshore hiring, and outcome-based pricing levers. Healthcare continues to lead growth with strong demand and large deal ramp-ups, while BFS remains stable in the US and soft in the UK. Collections is scaling well with UK expansion through the PDC acquisition, which is expected to be margin and EPS accretive. GenAI is moving from pilots to scaled deployments, transforming delivery models and enhancing deal sizes. We expect FSL Revenue/EBITDA/PAT to grow at a CAGR of 14.3%/18.1%/~19.8%, respectively, over FY26e-28e. We value FSL at a PE of 25x to its FY28e EPS of INR 15.2, which yields a target price of INR 380 per share. We maintain our rating to an Accumulate on the stock.

Exhibit 1 Financial Performance

| Particular | FY25 | FY26E | FY27E | FY28E |
|--------------|-------|-------|--------|--------|
| Sales | 7,980 | 8,936 | 10,152 | 11,656 |
| EBIT | 881 | 1,002 | 1,210 | 1,399 |
| EBIT Margin | 11.0% | 11.2% | 11.9% | 12.0% |
| Reported PAT | 595 | 737 | 907 | 1,058 |
| PE (x) | 38.9 | 31.7 | 25.8 | 22.1 |
| EPS | 8.6 | 10.6 | 13.0 | 15.2 |

Exhibit 2: Quarterly Performance (Consolidated)

| Consolidated (in INR Cr) | Q1FY26 | Q4FY25 | Q1FY25 | Q-o-Q | Y-o-Y |
|-------------------------------------|---------|---------|---------|-------|--------|
| Revenue (Mn USD) | 259 | 250 | 215 | 3.6% | 20.5% |
| Net Revenue | 2,218 | 2,161 | 1,791 | 2.6% | 23.8% |
| Employee cost | 1,321 | 1,352 | 1,127 | -2.3% | 17.2% |
| Other Expenses | 550 | 477 | 394 | 15.2% | 39.4% |
| EBITDA | 347 | 333 | 270 | 4.3% | 28.6% |
| EBITDA margin % | 15.7% | 15.4% | 15.1% | 25bps | 58bps |
| Depreciation | 97 | 91 | 73 | 7.3% | 33.5% |
| EBIT | 249.8 | 242.2 | 197.0 | 3.1% | 26.8% |
| EBIT margin % | 11.3% | 11.2% | 11.0% | 6bps | 27bps |
| Other Income | 7 | 2 | 2 | - | - |
| Finance costs | 43 | 43 | 32 | 1.9% | 37.5% |
| PBT | 213.2 | 201.7 | 167.3 | 5.7% | 27.5% |
| Exceptional item | - | - | - | | |
| PBT and share net profit | 213.229 | 201.713 | 167.256 | 5.7% | 27.5% |
| Tax Expense | 44 | 41 | 32 | 7.0% | 37.2% |
| Effective tax rate % | 20.6% | 20.3% | 19.1% | 25bps | 145bps |
| PAT | 169.3 | 160.7 | 135.2 | 5.4% | 25.2% |
| Non-controling intrest | -0 | 0 | - | | |
| Consolidated PAT | 169.3 | 160.7 | 135.249 | 5.4% | 25.2% |
| PAT margin % | 7.6% | 7.4% | 7.6% | 20bps | 8bps |
| EPS (INR) | 2.45 | 2.33 | 1.97 | 5.2% | 24.4% |
| Consolidated (in INR Cr) | Q1FY26 | Q4FY25 | Q1FY25 | Q-o-Q | Y-o-Y |
| Banking and Financial Services | 723 | 723 | 649 | 7.1% | 16.1% |
| Healthcare | 733 | 733 | 637 | 3.3% | 33.3% |
| Communication, Media and Technology | 456 | 456 | 398 | 7.4% | 16.0% |
| Diverse Industries | 255 | 255 | 101 | -8.1% | 147.1% |

Firstsource-Q1FY26 Concall KTAs

Management reiterated FY26 CC revenue growth guidance of 13–15%.

Margin guidance of 11.25–12% reaffirmed; expect 50–60 bps improvement YoY.

Free cash flow of INR 3.56 Bn in Q1 and turned positive after last year's cash outflows.

Net debt reduced QoQ and improved leverage and balance sheet strength.

Segments: BFSI and Healthcare segments remain strong, together accounting for ~66% of revenue. CMT segment posted 18% YoY growth, driven by telecom and media sub-verticals. Diverse Industries showing healthy momentum, contributing to vertical diversification.

Geography: UK clients increasingly offshoring, due to macro/Ukraine-linked cost management. Australia continues to perform well; ramp-up expected through FY26.North America contributed ~68.7% of revenue; QoQ growth of 5%.

Offshore/nearshore contribution rose to 41.2%, aiding structural margin expansion. Shift towards right-shoring continues and a strategic margin lever.

71 new logos added in Q1, including 9 strategic logos.17 new logos across verticals, reflecting strong client acquisition momentum.

Recent large deal wins indicate healthy demand and transformation-led pipeline. Client decision-making is stable, with increased digital-first engagements.

The company achieved a record-high pipeline in Q1, adding 17 new clients, including 9 strategic logos. The total ACV booked during the quarter was the highest in the past five quarters, with the average deal size from new logos rising 16% YoY over the last four quarters. Four large deals with ACVs exceeding \$5 mn were signed during the quarter—all within the healthcare payer segment. These included AI-led, BPaaS, multi-tower, and outcome-based engagements, with the average deal size increasing 40% YoY.

Cost & Efficiency: ~50% reduction in hiring costs, driven by automation and internal efficiencies. Two-phase wage hike planned: juniors in Q2 (July), mid-levels in Q3 (Oct). Wage hikes expected to be margin-neutral, supported by operational levers. Gross margin at ~37%, indicating headroom to absorb cost escalations.

Attrition declined 30 bps QoQ, though it remains elevated at ~28.9%.

Net headcount declined by 156 in Q1and reflects efficiency and right-shoring. 80% of gross hires were in offshore/nearshore geographies.

Continued focus on "UnBPO" playbook outcome-based, transformational model. Building AI and agentic AI capabilities and no additional headcount required. Transformation-led offerings now seeing increased cross-sell and upsell traction.

Management sees no slowdown in pipeline conversion or demand environment.

Digital-first and automation strategy gaining strong client traction.

The company is not chasing revenue-driven M&A focus is on EPS/EBIT accretive acquisitions.

M&A: Completed 3 acquisitions so far and actively evaluating more. Acquisition strategy focuses on AI, tech, and IP capabilities not just revenue. All M&A deals must be EPS/EBIT accretive; no set frequency.

| Operating Metrics | Q3FY24 | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | Q1FY26 |
|--|--------|--------|--------|--------|--------|--------|--------|
| Revenue by Vertical | | | | | | | |
| Banking & Financial Services | 38.30% | 37.30% | 36.40% | 34.40% | 32.40% | 33.40% | 32.50% |
| Healthcare | 33.50% | 32.90% | 35.70% | 36.30% | 34.00% | 33.80% | 33.40% |
| Communications Media & Tech | 22.50% | 23.60% | 22.30% | 21.30% | 20.30% | 21.00% | 22.40% |
| Diverse Industries | 5.70% | 6.20% | 5.60% | 8.00% | 13.30% | 11.80% | 11.70% |
| | | | | | | | |
| Revenue by Geography | | | | | | | |
| us | 65.40% | 65.00% | 68.20% | 68.50% | 66.30% | 67.70% | 68.70% |
| Europe, Middle East, and Africa | 34.50% | 34.90% | 31.80% | 31.40% | 33.60% | 31.50% | 30.10% |
| ROW | 0.10% | 0.10% | 0.00% | 0.10% | 0.10% | 0.80% | 1.20% |
| | | | | | | | |
| Revenue by Delivery | | | | | | | |
| Offshore | 30.30% | 31.40% | 35.00% | 35.80% | 40.10% | 37.80% | 41.20% |
| Onshore | 69.70% | 68.60% | 65.00% | 64.20% | 59.90% | 62.20% | 58.80% |
| | | | | | | | |
| Top Clients Revenue | | | | | | | |
| Top 5 clients (share of total revenues) | 35.80% | 36.70% | 34.60% | 32.50% | 29.20% | 29.30% | 29.60% |
| Top 10 clients (share of total revenues) | 52.00% | 52.60% | 51.50% | 48.60% | 43.50% | 43.70% | 42.60% |
| | | | | | | | |
| Other Metrices | | | | | | | |
| Total employees (end of period) | 25947 | 27940 | 29231 | 32898 | 34144 | 34651 | 34495 |
| Net Addition | 1994 | 1993 | 1291 | 3667 | 1246 | 507 | 156 |
| Attrition (TTM) | 37.70% | 35.40% | 32.00% | 30.90% | 31.40% | 29.80% | 28.90% |
| Client Distribution | | | | | | | |
| US\$ 1m+ clients (nos.) | 104 | 103 | 100 | 105 | 107 | 116 | 141 |
| US\$ 5m+ clients (nos.) | 25 | 25 | 25 | 26 | 28 | 30 | 38 |
| US\$ 10m+ clients (nos.) | 13 | 13 | 13 | 13 | 14 | 15 | 17 |
| US\$ 20m+ clients (nos.) | 8 | | 9 | 11 | 10 | 10 | 11 |
| US\$ 50m+ clients (nos.) | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Revenue by Currency | | | | | | | |
| USD | 64.90% | 64.80% | 67.90% | 68.20% | 64.90% | 65.70% | 67.90% |
| GBP | 34.40% | | 31.40% | 30.90% | 34.20% | 32.70% | 30.10% |
| Others | 0.70% | | 0.70% | 0.90% | 0.90% | 1.60% | 2.00% |
| others | 0.7070 | 0.0070 | 0.7070 | 0.5070 | 0.5070 | 1.0070 | 2.0070 |

Key Financials

| | Income Statement (INR Cr) | | | | |
|-----------------------------|---------------------------|--------|--------|--------|--------|
| Year End-March | FY24 | FY25 | FY26E | FY27E | FY28E |
| Revenue USD term | 952.0 | 944.0 | 1051.4 | 1195.8 | 1372.9 |
| Change (%) | 26.1% | -0.8% | 11.4% | 13.7% | 14.8% |
| Revenues | 6,336 | 7,980 | 8,936 | 10,152 | 11,656 |
| Change (%) | 5.2% | 25.9% | 12.0% | 13.6% | 14.8% |
| Employee costs | 3,909 | 4,996 | 5,764 | 6,416 | 7,367 |
| Other expenses | 1,470 | 1,777 | 1,868 | 2,152 | 2,471 |
| Total Expenses | 5,380 | 6,773 | 7,632 | 8,568 | 9,838 |
| EBITDA | 956 | 1,208 | 1,305 | 1,584 | 1,818 |
| EBIDTA Margin | 15.09% | 15.13% | 14.60% | 15.60% | 15.60% |
| Depreciation | 260 | 327 | 302 | 374 | 420 |
| EBIT | 696 | 881 | 1002 | 1210 | 1399 |
| EBIT Margin | 10.99% | 11.03% | 11.22% | 11.92% | 12.00% |
| Interest | 103 | 148 | 102 | 101 | 99 |
| Other Income | 37 | -1 | -2 | -3 | -9 |
| PBT | 630 | 732 | 899 | 1,106 | 1,291 |
| Exceptional Items | _ | -8.81 | - | - | - |
| PBT after exceptional Items | 630 | 741 | 899 | 1,106 | 1,291 |
| Tax | 115 | 146 | 162 | 199 | 232 |
| Rate (%) | 18.3% | 19.7% | 18.0% | 18.0% | 18.0% |
| PAT | 515 | 594 | 737 | 907 | 1,058 |
| Margin | 8% | 7% | 8% | 9% | 9% |
| Consolidated PAT | 515 | 595 | 737 | 907 | 1,058 |
| Change (%) | 0.2% | 15.5% | 24.0% | 23.0% | 16.7% |

| Balance Sheet (INR Cr) | | | | | |
|-----------------------------|-------|-------|-------|-------|-------|
| Year End-March | FY24 | FY25 | FY26E | FY27E | FY28E |
| Sources of Funds | | | | | |
| Share Capital | 697 | 697 | 697 | 697 | 697 |
| Reserves & Surplus | 3,003 | 3,401 | 3,894 | 4,557 | 5,371 |
| Non controlling interest | 0 | 0 | 0 | 0 | 0 |
| Total Equity | 3,701 | 4,098 | 4,591 | 5,254 | 6,069 |
| Loan Funds | 805 | 1,533 | 849 | 839 | 828 |
| Defered Tax Liability (Net) | 147 | 165 | 165 | 165 | 165 |
| Total Liability | 6,076 | 7,922 | 7,682 | 8,357 | 9,183 |
| Application of Funds | | | | | |
| Gross Block | 1,221 | 1,286 | 1,586 | 1,886 | 2,186 |
| Less: Depreciation | 1,027 | 1,194 | 1,448 | 1,788 | 2,181 |
| Net Block | 194 | 92 | 138 | 99 | 5 |
| CWIP | 17 | 49 | 49 | 49 | 49 |
| Financial Assets | 1,491 | 2,121 | 2,578 | 3,214 | 4,047 |
| Investments | 30 | 62 | 62 | 62 | 62 |
| Sundry debtors | 1,161 | 1,686 | 1,161 | 1,161 | 1,161 |
| Cash and bank | 188 | 167 | 1,149 | 1,785 | 2,618 |
| Other Current Assets | 149 | 289 | 289 | 289 | 289 |
| Total Current assets | 1,535 | 2,224 | 2,681 | 3,317 | 4,149 |
| Total Current liabilities | 833 | 1,238 | 1,245 | 1,268 | 1,290 |
| Total Non-Current assets | 4,541 | 5,698 | 5,000 | 5,040 | 5,034 |
| Capital Employed | 6,076 | 7,922 | 7,682 | 8,357 | 9,183 |

Key Financials

| Cash Flow Statement (INR Cr) | | | | | |
|-----------------------------------|-------|-------|-------|-------|-------|
| Year End-March | FY24 | FY25 | FY26E | FY27E | FY28E |
| РВТ | 630 | 741 | 899 | 1,106 | 1,291 |
| Cash From Operating Activities | 716 | 823 | 1,828 | 1,581 | 1,810 |
| Тах | 72 | (122) | 162 | 199 | 232 |
| Net Cash From Operations | 644 | 701 | 1,667 | 1,382 | 1,577 |
| Сарех | (85) | (241) | (300) | (300) | (300) |
| Cash From Investing | (58) | (745) | (400) | (400) | (400) |
| Borrowings | (29) | 858 | (20) | (10) | (11) |
| Finance cost paid | (101) | (158) | (102) | (101) | (99) |
| Cash From Financing | (564) | 23 | (274) | (347) | (347) |
| Net Increase/ Decrease in Cash | 22 | -21 | 993 | 634 | 830 |
| Cash at the beginning of the year | 152 | 175 | 155 | 1,149 | 1,785 |
| Cash at the end of the year | 174 | 155 | 1,149 | 1,785 | 2,618 |

| Key Ratios | | | | | |
|--------------------|-------|-------|-------|-------|-------|
| Year End-March | FY24 | FY25 | FY26E | FY27E | FY28E |
| Per share (INR) | | | | | |
| EPS | 7.3 | 8.6 | 10.6 | 13.0 | 15.2 |
| BVPS | 53 | 59 | 66 | 75 | 87 |
| Valuation (x) | | | | | |
| P/E | 45.7 | 38.9 | 31.7 | 25.8 | 22.1 |
| P/BV | 6.3 | 5.7 | 5.1 | 4.5 | 3.9 |
| EV/EBITDA | 25.1 | 20.5 | 17.7 | 14.2 | 11.9 |
| Return ratio (%) | | | | | |
| EBIDTA Margin | 15.1% | 15.1% | 14.6% | 15.6% | 15.6% |
| EBIT Margin | 11.0% | 11.0% | 11.2% | 11.9% | 12.0% |
| PAT Margin | 8.1% | 7.5% | 8.2% | 8.9% | 9.1% |
| ROE | 13.9% | 14.5% | 16.1% | 17.3% | 17.4% |
| ROCE | 11.5% | 11.1% | 13.1% | 14.5% | 15.2% |
| Leverage Ratio (%) | | | | | |
| Total D/E | 0.2 | 0.4 | 0.2 | 0.2 | 0.1 |
| Turnover Ratios | | | | | |
| Asset Turnover (x) | 4.1 | 3.6 | 3.3 | 3.1 | 2.8 |
| Receivable Days | 63 | 53 | 47 | 42 | 36 |
| Payable days | 15 | 16 | 16 | 14 | 12 |

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| Stock Rating Scale | Absolute Return |
|--------------------|-----------------|
| BUY | >20% |
| ACCUMULATE | 12% to 20% |
| HOLD | 5% to 12% |
| NEUTRAL | -5% to 5% |
| REDUCE | -5% to -12% |
| SELL | <-12% |

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